**Table of Contents**

**Introduction**

An Introduction to the team and to teamwork  
Pat Armstrong

**Privatization in Six Countries.**

1. Privatizing Care: Setting the stage  
   Pat Armstrong and Hugh Armstrong

2. The growth of the for-profit nursing home sector in Norway and Sweden: driving forces and resistance  
   Gudmund Ågotnes, Frode Fadnes Jacobsen and Marta Szebehely

3. Privatization of Nursing Homes in the United Kingdom and the United States  
   Charlene Harrington, Allyson M Pollock, and Shailen Sutaria

4. The marketization and commodification of long-term care in Germany: effects on work and relationship-based care in nursing homes  
   Beatrice Müller

5. Privatization of long-term care in Canada: the case of three provinces  
   Hugh Armstrong, Pat Armstrong, Malcolm Doupe and Martha McDonald

6. Labor Restructuring and Nursing Home Privatization in British Columbia  
   Andrew Longhurst, Sage Ponder and Margaret McGregor

**Key Issues**

7. Public funding, private data in Ontario  
   Tamara Daly

8. Towards accountable for-profits in nursing home services?  
   Frode F. Jacobsen and Gudmund Ågotnes

9. Marketing long-term care: website analysis of for-profit corporations in Sweden and Canada  
   Ruth Lowndes, Jacqueline Choiniere and Sara Erlandsson

10. Nurse staffing in nursing homes in industrialized countries  
    Charlene Harrington and Frode F. Jacobsen

11. Devalued later life: older residents' experiences of risk in a market system of residential and nursing homes  
    Liz Lloyd
12. Shifting responsibilities for care: the experiences of staff and families in long-term residential care
   Rachel Barken and Pat Armstrong

13. Promoting public care
   Pat Armstrong